AM	IENDMENT NO Calendar No
Pu	rpose: In the nature of a substitute.
IN	THE SENATE OF THE UNITED STATES—115th Cong., 2d Sess.
	S. 3654
То	amend the United States International Broadcasting Act of 1994, to avoid the duplication of public diplomacy programs and efforts, to improve the research and evaluation of public diplomacy, and for other purposes.
R	eferred to the Committee on and ordered to be printed
	Ordered to lie on the table and to be printed
A	MENDMENT IN THE NATURE OF A SUBSTITUTE intended to be proposed by Mr. MENENDEZ
Viz	:
1	Strike all after the enacting clause and insert the fol-
2	lowing:
3	SECTION 1. SHORT TITLE.
4	This Act may be cited as the "U.S. Agency for Global
5	Media Reform Act".
6	SEC. 2. LIMITATION ON CORPORATE LEADERSHIP OF
7	GRANTEES.
8	Section 305 of the United States International
9	Broadcasting Act of 1994 (22 U.S.C. 6204) is amended
10	by inserting after subsection (b) the following:

- 1 "(c) Limitation on Corporate Leadership of
- 2 Grantees.—The Chief Executive Officer may not award
- 3 any grant under subsection (a) to RFE/RL, Inc., Radio
- 4 Free Asia, the Middle East Broadcasting Networks, or
- 5 any other statutorily authorized grantee (collectively re-
- 6 ferred to as the 'Agency Grantee Networks') unless the
- 7 incorporation documents of the grantee require that the
- 8 corporate leadership and Board of Directors of the grantee
- 9 be selected in accordance with this Act.".
- 10 SEC. 3. INTERNATIONAL BROADCASTING ADVISORY
- BOARD.
- 12 Section 306 of the United States International
- 13 Broadcasting Act of 1994 (22 U.S.C. 6205) is amended—
- 14 (1) by striking subsection (a) through (c) and
- inserting the following:
- 16 "(a) IN GENERAL.—The International Broadcasting
- 17 Advisory Board (referred to in this section as the 'Advi-
- 18 sory Board') shall advise the Chief Executive Officer of
- 19 the United States Agency for Global Media, as appro-
- 20 priate.
- 21 "(b) Retention of Existing Broadcasting
- 22 Board of Governors Members.—The presidentially
- 23 appointed and Senate-confirmed members of the Board of
- 24 the Broadcasting Board of Governors who were serving
- 25 as of December 23, 2016, shall—

1	"(1) constitute the first Advisory Board; and
2	"(2) hold office until replaced without re-
3	appointment to the Advisory Board.
4	"(c) Composition of the Advisory Board.—
5	"(1) In General.—The Advisory Board shall
6	consist of 7 members, of whom—
7	"(A) 6 shall be appointed by the President,
8	by and with the advice and consent of the Sen-
9	ate, in accordance with subsection (d); and
10	"(B) 1 shall be the Secretary of State.
11	"(2) Chair.—The President shall designate,
12	with the advice and consent of the Senate 1 of the
13	members appointed under paragraph (1)(A) as
14	Chair of the Advisory Board.
15	"(3) Party Limitation.—Not more than 4
16	members of the Advisory Board appointed under
17	paragraph (1)(A) may be affiliated with the same
18	political party.
19	"(4) Terms of office.—
20	"(A) In general.—Except as provided in
21	subparagraph (B), members of the Advisory
22	Board shall serve for a single term of 4 years,
23	except that, of the first group of members ap-
24	pointed under paragraph (1)(A)—

1	(1) 2 members who are not affiliated
2	with the same political party, shall be ap-
3	pointed for terms ending on the date that
4	is 2 years after the date of the enactment
5	of the U.S. Agency for Global Media Re-
6	form Act;
7	"(ii) 2 members who are not affiliated
8	with the same political party, shall be ap-
9	pointed for terms ending on the date that
10	is 4 years after the date of the enactment
11	of the U.S. Agency for Global Media Re-
12	form Act; and
13	"(iii) 2 members who are not affili-
14	ated with the same political party, shall be
15	appointed for terms ending on the date
16	that is 6 years after the date of the enact
17	ment of the U.S. Agency for Global Media
18	Reform Act.
19	"(B) Secretary of State.—The Sec-
20	retary of State shall serve as a member of the
21	Advisory Board for the duration of his or her
22	tenure as Secretary of State.
23	"(5) Vacancies.—
24	"(A) IN GENERAL.—The President shall
25	appoint, with the advice and consent of the

1	Senate, additional members to fill vacancies on
2	the Advisory Board occurring before the expira-
3	tion of a term.
4	"(B) TERM.—Any members appointed pur-
5	suant to subparagraph (A) shall serve for the
6	remainder of such term.
7	"(C) Service beyond term.—Any mem-
8	ber whose term has expired shall continual to
9	serve as a member of the Advisory Board until
10	a qualified successor has been appointed and
11	confirmed by the Senate.
12	"(D) Secretary of State.—When there
13	is a vacancy in the office of Secretary of State,
14	the Acting Secretary of State shall serve as a
15	member of the Advisory Board until a new Sec-
16	retary of State is appointed.";
17	(2) in subsection (d)—
18	(A) in the subsection heading, by inserting
19	"ADVISORY" before "BOARD"; and
20	(B) in paragraph (2), by inserting "who
21	are" before "distinguished"; and
22	(3) by striking subsections (e) and (f) and in-
23	serting the following:
24	"(e) Functions of the Advisory Board.—The
25	members of the Advisory Board shall—

1	(1) provide the Chief Executive Officer of the
2	United States Agency for Global Media with advice
3	and recommendations for improving the effectiveness
4	and efficiency of the Agency and its programming;
5	"(2) meet with the Chief Executive Officer at
6	least twice annually and at additional meetings at
7	the request of the Chief Executive Officer or the
8	Chair of the Advisory Board;
9	"(3) report periodically, or upon request, to the
10	congressional committees specified in subsection
11	(d)(2) regarding its advice and recommendations for
12	improving the effectiveness and efficiency of the
13	United States Agency for Global Media and its pro-
14	gramming;
15	"(4) obtain information from the Chief Execu-
16	tive Officer, as needed, for the purposes of fulfilling
17	the functions described in this subsection;
18	"(5) consult with the Chief Executive Officer
19	regarding budget submissions and strategic plans
20	before they are submitted to the Office of Manage-
21	ment and Budget or to Congress;
22	"(6) advise the Chief Executive Officer to en-
23	sure that—
24	"(A) the Chief Executive Officer fully re-
25	spects the professional integrity and editorial

1	independence of United States Agency for Glob-
2	al Media broadcasters, networks, and grantees
3	and
4	"(B) agency networks, broadcasters, and
5	grantees adhere to the highest professional
6	standards and ethics of journalism, including
7	taking necessary actions to uphold professional
8	standards to produce consistently reliable and
9	authoritative, accurate, objective, and com-
10	prehensive news and information; and
11	"(7) provide other strategic input to the Chief
12	Executive Officer.
13	"(f) Appointment of Heads of Networks.—
14	"(1) In General.—The head of Voice of
15	America, of the Office of Cuba Broadcasting, of
16	RFE/RL, Inc., of Radio Free Asia, of the Middle
17	East Broadcasting Networks, or of any other statu-
18	torily authorized grantee may only be appointed or
19	removed if such action has been approved by a ma-
20	jority vote of the Advisory Board.
21	"(2) Removal.—After consulting with the
22	Chief Executive Officer, 5 or more members of the
23	Advisory Board may unilaterally remove any such
24	head of network or grantee network described in
25	paragraph (1).

1	(5) QUORUM.—
2	"(A) In general.—A quorum shall con-
3	sist of 4 members of the Advisory Board (ex-
4	cluding the Secretary of State).
5	"(B) Decisions.—Except as provided in
6	paragraph (2), decisions of the Advisory Board
7	shall be made by majority vote, a quorum being
8	present.
9	"(C) Closed Sessions.—The Advisory
10	Board may meet in closed sessions in accord-
11	ance with section 552b of title 5, United States
12	Code.
13	"(g) Compensation.—
14	"(1) In general.—Members of the Advisory
15	Board, while attending meetings of the Advisory
16	Board or while engaged in duties relating to such
17	meetings or in other activities of the Advisory Board
18	under this section (including travel time) shall be en-
19	titled to receive compensation equal to the daily
20	equivalent of the compensation prescribed for level
21	IV of the Executive Schedule under section 5315 of
22	title 5, United States Code.
23	"(2) Travel expenses.—While away from
24	their homes or regular places of business, members
25	of the Board may be allowed travel expenses, includ-

1	ing per diem in lieu of subsistence, as authorized
2	under section 5703 of such title for persons in the
3	Government service employed intermittently.
4	"(3) Secretary of State.—The Secretary of
5	State is not entitled to any compensation under this
6	title, but may be allowed travel expenses in accord-
7	ance with paragraph (2).
8	"(h) Support Staff.—The Chief Executive Officer
9	shall, from within existing United States Agency for Glob-
10	al Media personnel, provide the Advisory Board with an
11	Executive Secretary and such administrative staff and
12	support as may be necessary to enable the Advisory Board
13	to carry out subsections (e) and (f).".
14	SEC. 4. CONFORMING AMENDMENTS.
15	The United States International Broadcasting Act of
16	1994 (22 U.S.C. 6201 et seq.) is amended—
17	(1) in section 304—
18	(A) in the section heading, by striking
19	"BROADCASTING BOARD OF GOVERNORS"
20	and inserting "UNITED STATES AGENCY FOR
21	GLOBAL MEDIA";
22	(B) in subsection (a), by striking "Broad-
23	casting Board of Governors" and inserting
24	"United States Agency for Global Media";

1	(C) in subsection $(b)(1)$, by striking
2	"Broadcasting Board of Governors" and insert-
3	ing "United States Agency for Global Media";
4	and
5	(D) in subsection (c), by striking "Board"
6	each place such term appears and inserting
7	"Agency";
8	(2) in section 305—
9	(A) in subsection (a)—
10	(i) in paragraph (6), by striking
11	"Board" and inserting "Agency";
12	(ii) in paragraph (13), by striking
13	"Board" and inserting "Agency";
14	(iii) in paragraph (20), by striking
15	"Board" and inserting "Agency"; and
16	(iv) in paragraph (22), by striking
17	"Board" and inserting "Agency";
18	(B) in subsection (b), by striking "Board"
19	each place such term appears and inserting
20	"Agency";
21	(3) in section 308—
22	(A) in subsection (a), in the matter pre-
23	ceding paragraph (1), by striking "Board" and
24	inserting "Agency";

1	(B) in subsection (b), by striking "Board"
2	each place such term appears and inserting
3	"Agency";
4	(C) in subsection (d), by striking "Board"
5	and inserting "Agency";
6	(D) in subsection (g), by striking "Board"
7	each place such term appears and inserting
8	"Agency";
9	(E) in subsection (h)(5), by striking
10	"Board" and inserting "Agency"; and
11	(F) in subsection (i), by striking "Board"
12	and inserting "Agency";
13	(4) in section 309—
14	(A) in subsection $(c)(1)$, by striking
15	"Board" each place such term appears and in-
16	serting "Agency";
17	(B) in subsection (e), in the matter pre-
18	ceding paragraph (1), by striking "Board" and
19	inserting "Agency";
20	(C) in subsection (f), by striking "Board"
21	each place such term appears and inserting
22	"Agency"; and
23	(D) in subsection (g), by striking "Board"
24	and inserting "Agency";

1	(5) in section 310(d), by striking "Board" and
2	inserting "Agency";
3	(6) in section 310A(a), by striking "Broad-
4	casting Board of Governors" and inserting "United
5	States Agency for Global Media";
6	(7) in section 310B, by striking "Board" and
7	inserting "Agency";
8	(8) in section 313(a), in the matter preceding
9	paragraph (1), strike "Board" and insert "Agency"
10	(9) in section 314, by striking "(4) the terms
11	'Board and Chief Executive Officer of the Board
12	means the Broadcasting Board of Governors" and
13	inserting the following:
14	"(2) the terms 'Agency' and 'Chief Executive
15	Officer of the Agency' mean the United States Agen-
16	cy for Global Media''; and
17	(10) in section 315—
18	(A) in subsection $(a)(1)$, by striking
19	"Broadcasting Board of Governors" and insert-
20	ing "United States Agency for Global Media"
21	and
22	(B) in subsection (c), by striking "Broad-
23	casting Board of Governors" and inserting
24	"United States Agency for Global Media".

1	SEC. 5. AVOIDING DUPLICATION OF PROGRAMS AND EF-
2	FORTS.
3	The Under Secretary for Public Diplomacy and Pub-
4	lic Affairs of the Department of State shall—
5	(1) identify opportunities for greater efficiency
6	of operations, including through improved coordina-
7	tion of efforts across public diplomacy bureaus and
8	offices of the Department of State; and
9	(2) maximize shared use of resources between,
10	and within, such public diplomacy bureaus and of-
11	fices in cases in which programs, facilities, or admin-
12	istrative functions are duplicative or substantially
13	overlapping.
14	SEC. 6. IMPROVING RESEARCH AND EVALUATION OF PUB-
15	LIC DIPLOMACY.
16	(a) Definitions.—In this section:
17	(1) Audience Research.—The term "audi-
18	ence research" means research conducted at the out-
19	set of a public diplomacy program or campaign plan-
20	ning and design on specific audience segments to un-
21	derstand the attitudes, interests, knowledge, and be-
22	haviors of such audience segments.
23	(2) DIGITAL ANALYTICS.—The term "digital
24	analytics" means the analysis of qualitative and
25	quantitative data, accumulated in digital format, to

1	indicate the outputs and outcomes of a public diplo-
2	macy program or campaign.
3	(3) Impact evaluation.—The term "impact
4	evaluation" means an assessment of the changes in
5	the audience targeted by a public diplomacy program
6	or campaign that can be attributed to such program
7	or campaign.
8	(4) Public diplomacy bureaus and of-
9	FICES.—The term "public diplomacy bureaus and
10	offices" means—
11	(A) the Bureau of Educational and Cul-
12	tural Affairs;
13	(B) the Bureau of Public Affairs;
14	(C) the Bureau of International Informa-
15	tion Programs;
16	(D) the Office of Policy, Planning, and Re-
17	sources for Public Diplomacy and Public Af-
18	fairs;
19	(E) the Global Engagement Center; and
20	(F) the public diplomacy functions within
21	the regional and functional bureaus.
22	(b) RESEARCH AND EVALUATION ACTIVITIES.—The
23	Secretary of State shall—
24	(1) conduct regular research and evaluation of
25	public diplomacy programs and activities of the De-

1	partment of State, including through the routine use
2	of audience research, digital analytics, and impact
3	evaluations, to plan and execute such programs and
4	activities; and
5	(2) make the findings of the research and eval-
6	uations conducted under paragraph (1) available to
7	Congress.
8	(c) DIRECTOR OF RESEARCH AND EVALUATION.—
9	(1) Appointment.—Not later than 90 days
10	after the date of the enactment of this Act, the Sec-
11	retary of State shall appoint a Director of Research
12	and Evaluation (referred to in this subsection as the
13	"Director") in the Office of Policy, Planning, and
14	Resources for Public Diplomacy and Public Affairs.
15	(2) Limitation on appointment.—The ap-
16	pointment of the Director pursuant to paragraph (1)
17	shall not result in an increase in the overall full-time
18	equivalent positions within the Department of State.
19	(3) Responsibilities.—The Director shall—
20	(A) coordinate and oversee the research
21	and evaluation of public diplomacy programs of
22	the Department of State—
23	(i) to improve public diplomacy strate-
24	gies and tactics; and

1	(ii) to ensure that programs are in-
2	creasing the knowledge, understanding
3	and trust of the United States by relevant
4	target audiences;
5	(B) report to the Director of Policy Plan-
6	ning in the Office of Policy, Planning, and Re-
7	sources for Public Diplomacy and Public Af-
8	fairs;
9	(C) routinely organize and oversee audi-
10	ence research, digital analytics, and impact
11	evaluations across all public diplomacy bureaus
12	and offices of the Department of State;
13	(D) support embassy public affairs sec-
14	tions;
15	(E) share appropriate public diplomacy re-
16	search and evaluation information within the
17	Department of State and with other Federal de-
18	partments and agencies;
19	(F) regularly design and coordinate stand-
20	ardized research questions, methodologies, and
21	procedures to ensure that public diplomacy ac-
22	tivities across all public diplomacy bureaus and
23	offices are designed to meet appropriate foreign
24	policy objectives; and

1	(G) report biannually to the United States
2	Advisory Commission on Public Diplomacy,
3	through the Subcommittee on Research and
4	Evaluation established pursuant to subsection
5	(g), regarding the research and evaluation of all
6	public diplomacy bureaus and offices of the De-
7	partment of State.
8	(4) Guidance and Training.—Not later than
9	1 year after the appointment of the Director pursu-
10	ant to paragraph (1), the Director shall create guid-
11	ance and training, including curriculum for use by
12	the Foreign Service Institute, for all public diplo-
13	macy officers regarding the reading and interpreta-
14	tion of public diplomacy program evaluation findings
15	to ensure that such findings and lessons learned are
16	implemented in the planning and evaluation of all
17	public diplomacy programs and activities throughout
18	the Department of State.
19	(d) Prioritizing Research and Evaluation.—
20	(1) In general.—The Director of Policy Plan-
21	ning shall ensure that research and evaluation, as
22	coordinated and overseen by the Director of Re-
23	search and Evaluation, supports strategic planning

and resource allocation across all public diplomacy

bureaus and offices of the Department of State.

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1 (2) Allocation of resources.—Amounts al-2 located for the purposes of research and evaluation 3 of public diplomacy programs and activities pursuant to subsection (b) shall be made available to be 4 5 disbursed at the direction of the Director of Re-6 search and Evaluation among the research and eval-7 uation staff across all public diplomacy bureaus and 8 offices of the Department of State. 9 (3) Sense of congress.—It is the sense of 10 Congress that the Department of State should 11 gradually increase its allocation of funds made avail-12 able under the headings "EDUCATIONAL AND CUL-TURAL EXCHANGE PROGRAMS" and "DIPLOMATIC 13 14 AND CONSULAR PROGRAMS" for research and evalua-15 tion of public diplomacy activities and programs pur-16 suant to subsection (a) to a percentage of program 17 funds that is commensurate with government best 18 practices. 19 (e) LIMITED EXEMPTION.—Chapter 35 of title 44, 20 United States Code (commonly known as the "Paperwork 21 Reduction Act") shall not apply to collections of informa-22 tion directed at any individuals conducted by, or on behalf 23 of, the Department of State for the purpose of audience research, monitoring, and evaluations, and in connection with the Department's activities conducted pursuant to—

1	(1) the United States Information and Edu-
2	cational Exchange Act of 1948 (22 U.S.C. 1431 et
3	seq.);
4	(2) the Mutual Educational and Cultural Ex-
5	change Act of 1961 (22 U.S.C. 2451 et seq.);
6	(3) section 1287 of the National Defense Au-
7	thorization Act for Fiscal Year 2017 (Public Law
8	114-328; 22 U.S.C. 2656 note); or
9	(4) the Foreign Assistance Act of 1961 (22
10	U.S.C. 2151 et seq.).
11	(f) Limited Exemption to the Privacy Act.—
12	(1) In General.—The Department of State
13	shall maintain, collect, use, and disseminate records
14	(as defined in section 552a(a)(4) of title 5, United
15	States Code) for research and data analysis of com-
16	munications related to public diplomacy efforts in-
17	tended for foreign audiences.
18	(2) Conditions.—Research and data analysis
19	under paragraph (1) shall be—
20	(A) reasonably tailored to meet the pur-
21	poses of this subsection; and
22	(B) carried out with due regard for privacy
23	and civil liberties guidance and oversight.
24	(g) United States Advisory Commission on
25	Public Diplomacy.—

(1) SUBCOMMITTEE FOR RESEARCH AND EVAL
UATION.—The United States Advisory Commission
on Public Diplomacy shall establish a Subcommittee
for Research and Evaluation to monitor and advise
regarding the research and evaluation activities of
the Department of State and the United States
Agency for Global Media.
(2) Report.—The Subcommittee for Research
and Evaluation established pursuant to paragraph
(1) shall submit an annual report to Congress in
conjunction with the Commission on Public Diplo
macy's Comprehensive Annual Report on the per
formance of the Department and the United States
Agency for Global Media in carrying out research
and evaluations of their respective public diplomacy
programming.
SEC. 7. PERMANENT REAUTHORIZATION OF THE UNITED
STATES ADVISORY COMMISSION ON PUBLIC
DIPLOMACY.
Section 1334 of the Foreign Affairs Reform and Re
structuring Act of 1998 (22 U.S.C. 6553) is amended—
(1) in the section heading, by striking "SUN
SET" and inserting "CONTINUATION"; and
(2) by striking "until October 1, 2020".